



Executive

Date: Wednesday, 16 January 2019

Time: 10.00 am

Venue: Council Antechamber - Level 2, Town Hall Extension

This is a **supplementary agenda** containing additional information about the business of the meeting that was not available when the agenda was published.

Access to the Council Antechamber

Public access to the Antechamber is via the Council Chamber on Level 2 of the Town Hall Extension, using the lift or stairs in the lobby of the Mount Street entrance to the Extension. That lobby can also be reached from the St. Peter's Square entrance and from Library Walk. **There is no public access from the Lloyd Street entrances of the Extension.**

Filming and broadcast of the meeting

Meetings of the Executive are 'webcast'. These meetings are filmed and broadcast live on the Internet. If you attend this meeting you should be aware that you might be filmed and included in that transmission.

Membership of the Executive

Councillors

Leese (Chair), Akbar, Bridges, Craig, N Murphy, S Murphy, Ollerhead, Rahman, Stogia and Richards

Membership of the Consultative Panel

Councillors

Karney, Leech, M Sharif Mahamed, Sheikh, Midgley, Ilyas, Taylor and S Judge

The Consultative Panel has a standing invitation to attend meetings of the Executive. The Members of the Panel may speak at these meetings but cannot vote on the decision taken at the meetings.

Supplementary Agenda

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|----|--|--------------------------------------|
| 4. | Updated Financial Strategy 2019/2020
The report of the City Treasurer is enclosed. | All Wards
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| 5. | Capital Programme Update
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| 8. | Manchester Airport Car Park Investment
The report of the City Treasurer is enclosed. | Woodhouse
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Information about the Executive

The Executive is made up of ten Councillors: the Leader and two Deputy Leaders of the Council and seven Executive Members with responsibility for: Children Services; Finance & Human Resources; Adult Services; Schools, Culture & Leisure; Neighbourhoods; Housing & Regeneration; and Environment, Planning & Transport. The Leader of the Council chairs the meetings of the Executive

The Executive has full authority for implementing the Council's Budgetary and Policy Framework, and this means that most of its decisions do not need approval by Council, although they may still be subject to detailed review through the Council's overview and scrutiny procedures.

It is the Council's policy to consult people as fully as possible before making decisions that affect them. Members of the public do not have a right to speak at meetings but may do so if invited by the Chair.

The Council is concerned to ensure that its meetings are as open as possible and confidential business is kept to a strict minimum. When confidential items are involved these are considered at the end of the meeting at which point members of the public and the press are asked to leave.

Joanne Roney OBE
Chief Executive
Level 3, Town Hall Extension,
Albert Square,
Manchester, M60 2LA

Further Information

For help, advice and information about this meeting please contact the Committee Officer:
Donald Connolly
Tel: 0161 2343034
Email: d.connolly@manchester.gov.uk

This supplementary agenda was issued on **Thursday, 10 January** by the Governance and Scrutiny Support Unit, Manchester City Council, Level 3, Town Hall Extension (Mount Street Elevation), Manchester M60 2LA

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Manchester City Council Report for Information

Report to: Executive - 16 January 2019

Subject: Updated Financial Strategy 2019/20

Report of: The City Treasurer

Summary

This report sets out the budget position for 2019/20 based on the outcome of the Provisional Local Government Finance Settlement and the issues which need to be taken into account prior to the Council finalising the budget and setting the Council Tax for 2019/20.

Recommendations

The Executive is requested to:

- Note the report;
 - Note that the financial position has been based on the provisional Local Government finance settlement issued on the 13 December 2018;
 - Note that there has been a review of how the resources available are utilised to support the financial position to best effect, including the use of reserves and dividends, consideration of the updated Council Tax and Business Rates position and the availability and application of grants;
 - Note that budget reports from individual Directorates will detail the savings proposals and these were considered by scrutiny committees in early December;
 - Agree the proposals in this report as the basis for the 2019/20 and invite comments on it from residents, businesses and other stakeholders;
 - Note that the full suite of budget reports will be presented to the Executive in February 2019.
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Wards Affected: All

Manchester Strategy outcomes	Summary of the contribution to the strategy
A thriving and sustainable city: supporting a diverse and distinctive economy that creates jobs and opportunities	This report considers the financial strategy for 2019/20 that will underpin all of the Council's priorities as determined through the Our Manchester Strategy.
A highly skilled city: world class and home grown talent sustaining the city's economic success	

A progressive and equitable city: making a positive contribution by unlocking the potential of our communities	
A liveable and low carbon city: a destination of choice to live, visit, work	
A connected city: world class infrastructure and connectivity to drive growth	

Full details are in the body of the report, along with any implications for

- Equal Opportunities Policy
- Risk Management
- Legal Considerations

Financial Consequences – Revenue

The City Council remains committed to the three-year budget strategy established in 2017/18. This report sets out a number of proposals which are subject to consideration by Executive following scrutiny committee meetings. The implications for the Council's revenue budget in 2019/20 are set out within the report.

Financial Consequences – Capital

The revenue budget includes funding to meet the capital financing costs of the Council. Changes in the capital programme can affect the budget to meet such costs.

Contact Officers:

Name: Carol Culley
Position: City Treasurer
Tel: 0161 234 3406
E-mail: c.culley@manchester.gov.uk

Name: Janice Gotts
Position: Deputy City Treasurer
Telephone: 0161 234 1017
E-mail: j.gotts@manchester.gov.uk

Background documents (available for public inspection):

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents

are available up to 4 years after the date of the meeting. If you would like a copy please contact one of the contact officers above.

Suite of budget reports to Executive, 7 February 2018-

<https://secure.manchester.gov.uk/meetings/meeting/2997/executive>

Update on Revenue Financial Strategy and Business Plan Process 2019/20 to

Resources and Governance Scrutiny Committee Thursday, 6th December

<https://democracy.manchester.gov.uk/ieListDocuments.aspx?CId=137&MId=121&Ver=4>

Provisional local government finance settlement: England, 2019 to 2020:

https://www.gov.uk/government/collections/provisional-local-government-finance-settlement-england-2019-to-2020?utm_source=89354b3a-3865-4051-9175-8247e58aeba8&utm_medium=email&utm_campaign=govuk-notifications&utm_content=immediate

1. Introduction and Approach

- 1.1. The direction for the budget is set by the Our Manchester Strategy for the City and Executive Priorities for Manchester, with the Council's new Corporate Plan setting out the priorities for the Council. This report updates on the overarching revenue budget, the full suite of budget reports will go to February Executive including: the Revenue Budget 2019/20; the Directorate Business Plans; the Housing Revenue Account; the Dedicated Schools Grant; the Capital Strategy and Budget; and the Treasury Management Strategy and Borrowing Limits and Annual Investment Strategy. These reports together underpin the detailed financial spend of the Council for the coming year and provide a framework for Revenue and Capital planning from 2019/20.
- 1.2 In February 2017, Executive agreed a three-year financial strategy for 2017-20. This followed consultation with Manchester people on what services matter most to them. The budget set was aligned to the Our Manchester Strategy and reflected what Manchester people valued most, which was:
 - care and support for vulnerable people including older people and those with learning disabilities and mental health needs;
 - taking action on family poverty and giving young people the best start in life;
 - tackling homelessness;
 - supporting people into jobs and training;
 - keeping roads and neighbourhoods in good shape; and
 - parks and leisure to keep people active and happy.
- 1.3 At its meeting on 7 February 2018, the financial position for 2018/19 and 2019/20, years two and three of the strategy, were adjusted to reflect changes arising since the previous year which included growing our resource base through the financial benefits achieved from the city's economic growth, increasing population and housing growth. It also included the impact of pressures arising from continued austerity and increasing demand, particularly in areas such as social care and homelessness.
- 1.4 This was in the context of significant budget reductions. Between 2010/11 to 2018/19 the Councils Spending Power (as defined by government) has reduced by £183m (30%) which compares to an England average reduction of 18%. This resulted in a savings requirement of £357m up to 2018/19, after taking account of inflation and rising demand.
- 1.5 The 2019/20 position is now looking marginally more favourable than expected prior to the provisional settlement largely due to short term measures, as set out later in this report. However longer term there are likely to be further reductions in available resources. It is therefore the intention to smooth additional investment, for example in social care, over three years to offset a potentially significant financial 'cliff edge' in 2020/21.
- 1.6 The underlying funding available is insufficient to meet the costs of services, and the ability to grow our own resource base is becoming increasingly important to enable the protection of services for the most vulnerable.

1.7 Further work has taken place to update the budget requirements and available resources for 2019/20. This was set out in the Updated Financial Strategy and Directorate Business Plans 2019/20 reported to the various Scrutiny Committees between 4 December to 6 December 2018. The updated position for 2019/20, as detailed in this report, represents a continuation of the planned strategy.

1.8 This report will provide an update on:

- the position reported to December Scrutiny
- changes since December Scrutiny
- the Children's Services Review
- the proposed investment priorities
- the budget setting process and timeline
- the conclusions and next steps

2. Position reported to December Scrutiny

2.1 The original budget for 2019/20 identified a funding gap of £8.967m. The February 2018 report to Executive noted that this would need to be met from a combination of changes to business rates and commercial income, commissioning decisions, efficiencies and a further review of budget requirements.

2.2 As set out in the budget strategy report to the Scrutiny Committees, after taking account of the full-year effect of the recovery plan measures, increased need to spend particularly on homelessness and social care, officer proposals to bridge the gap, and the updated position on resources the gap was projected to be in the region of £1.2m as summarised below.

Table One: Shortfall 2019/20 as reported to Scrutiny Committees December 2018

	2019/20 £m
Original 2019/20 Budget Gap	8.967
Additional Pressures	12.686
Initial Shortfall	21.653
Resource Review	(4.930)
Officer Recovery Proposals	(12.508)
Further support for LAC Investment	(3.000)
Revised Shortfall as at December 2018	1.215

2.3 The most significant risk to the budget position is the additional needs arising from services such as Social Care and Homelessness, together with the non-

achievement of planned savings, accepting that some savings may be delayed into future years. At present the full year effect of these budget pressures for 2019/20 is estimated at £12.686m which increased the original budget gap from £8.967m to £21.653m.

- 2.4 To support the budget position and meet the identified pressures, there was a full review of resources available, which identified an additional £4.930m of resources.
- 2.5 Further officer recovery proposals totalling £15.508m have been developed and were discussed at the relevant Scrutiny Committees in December, the table below summarises these by Directorate. The proposals put forward alongside the feedback from the Scrutiny Committees are summarised in Appendix 1. The recovery proposals are being managed by careful application of the Council's resources (£6.1m) including £3m additional funding into the Looked After Children Investment Fund; risk share contribution from the pooled budget (£4m); and revised savings proposals (£5.4m). The joint funding for commissioning as part of the pooled budget for Health and Social Care will need to be formally agreed at MHCC Board as part of finalising the budget.

Table Two: Officer Recovery Proposals by Directorate

Directorate	Proposed Savings £000	Grant income and other resources £000	Total 2019/20 Recovery £000
Children's Services	776	3,000	3,776
Adult Social Care	1,625	5,382	7,007
Homelessness	440	1,400	1,840
Corporate Core	1,189	0	1,189
Neighbourhoods Directorate	376	300	676
Strategic Development	1,020	0	1,020
Total Directorate Budgets	5,426	10,082	15,508

- 2.6 The recovery proposals of £15.508m are over and above the savings already included in the approved Medium Term Financial Plan of £9.022m bringing the total 2019/20 proposed savings to £24.530m, these are listed in Appendix 2.

3. Changes since December Scrutiny meetings

Additional Social Care Funding announced in the Autumn Budget

- 3.1 On 2 October 2018, the Department of Health and Social Care announced £240m of additional funding for councils to spend on adult social care services to help councils alleviate winter pressures on the NHS, getting patients home quicker and freeing up hospital beds across England. The allocation to the City

Council, which is based on the Adults Relative Needs Formula, totals £2.67m. The October 2018 budget announced a further £650m of funding for social care (Adult and Children's Services) in 2019/20 of which £240m is a continuation of the resilience stream, which has been extended to cover winter 2019, and again Manchester's allocation is £2.67m. The remaining £410m can be applied to both Adult and Children's Social Care, and of this Manchester will receive £4.555m in 2019/20.

- 3.2 A report to Executive on 12 December outlined proposals to deploy the 2018/19 allocation of £2.67m of winter pressures grant funding into priorities to support the health and social care system to manage winter pressures. The proposals for deployment have been aligned with other funding and developed jointly with partners across the health and social care system. The report detailed the planned programme over 2018/19 (£2.106m) and 2019/20 (£0.560m) and noted there is a need to retain flexibility to scale upwards or downwards to reflect emerging intelligence on what is working most effectively.
- 3.3 Following Executive consideration is being given to where posts can be deployed permanently using the 2019/20 funding. There is a risk that a large volume of temporary staffing and associated short term appointments would be challenging to manage and could impact on the cost and quality of the service. Work is in progress to assess what a sustainable establishment should be, smoothing use of funding over 2-3 years.
- 3.4 Proposals are being drawn up with partners for the most effective use of both sources of additional social care funding and will be reported back to the relevant Scrutiny Committees and Executive in February.

Local Government Provisional Finance Settlement

- 3.5 The 2019/20 Local Government Provisional Finance Settlement was announced on 13 December 2018. 2019/20 represented the final year of the four-year settlement provided by Government, and was largely as expected. However, there have been a number of additional funding announcements, which have impacted on the financial position for the Council which are detailed in the paragraphs which follow.
- 3.6 There were two announcements relating to the Business Rates Levy and New Homes Bonus which will have a positive impact on the Council's financial position.
- 3.7 For 2018/19 the Government has reported that its Business Rates Levy account is £180m in surplus. This is the first time a surplus has occurred and it will be distributed to all councils on the basis of "need" as per the Settlement Funding Assessment. The City Council's indicative allocation is £2.699m and it is expected this will be received in the current financial year.
- 3.8 The Budget Update report for 2019/20 which was presented to the December Scrutiny Committees noted that the New Homes Bonus grant was estimated at c£7m based on the number of new properties as at October 2018. This

assumed the Government's baseline threshold requirements before growth would be increased as indicated in the July technical provisional settlement consultation. However, the Government has now confirmed an additional £20m in 2019/20 which will enable the baseline threshold to remain at 0.4% and provide the City Council with an allocation of £8.202m, £1.202m higher than budgeted. This would be an ongoing benefit, however, it is likely that the New Homes Bonus will be reformed post 2019/20.

- 3.9 Housing Benefit (HB) Administration Subsidy Grant allocation is confirmed at £2.514m; a reduction of £122k from the current year due to the following:
- The national allocation for 2019/20 is 10% less than 2018/19, which is partly relating to efficiency savings and partly the impact of Universal Credit.
 - A change in the methodology for allocating HB Administration Subsidy from 2019/20.
- 3.10 Council Tax Support Administration Subsidy Grant was announced on 21 December. Manchester's grant is £881k, a £63k reduction from the current grant of £944k. The grant is allocated based on the most recent quarterly Local Council Tax Support benefit caseload data and factors in labour and accommodation costs. These may be subject to amendment before the final allocations in April/May 2019, to reflect the most up to date case load data.

Manchester Airport Group Dividend Announcement

- 3.11 The majority of the airport dividend is used a year in arrears to support the Council's revenue budget. This is not a guaranteed income stream and amounts may increase or reduce in future years. The December 2018 announcement provides a further £1.667m which can be used to support the 2019/20 budget and close the £1.215m gap.

Council Tax Base

- 3.12 The City Treasurer, in consultation with the Executive Member for Finance and Human Resources, agrees under her delegated powers to set the tax base for Council tax setting purposes in accordance with the Local Authorities (Calculation of Council Tax Base) (England) Regulations 2012.
- 3.13 This calculation has to be based on data available at 30 November 2018 and the decision must be made between 1 December 2018 and 31 January 2019. The City Council has to notify the precepting authorities of its calculation for 2019/20 by 31 January 2019. Currently, the tax base for tax setting purposes for the year 2019/20 is 116,015. This increase to the Council tax base since the previous estimate will generate additional income of £0.734m in 2019/20.
- 3.14 Details of a proposed consultation for changes to the current council charges levied on empty properties have been submitted to Resources Governance and Scrutiny Committee and the Executive. The proposals are:
- changes to the Long Term Empty premium

- removing the 100% discount for the first month a property is left unoccupied and unfurnished
- removing the 50% discount for properties undergoing major repairs or structural changes

- 3.15 The outcome of the consultation will be reported back to the Executive on 13 February 2019 along with the revenue implications and confirmation of the proposals for use of the additional funding should the decision be to progress this. The proposed changes cannot therefore be reflected in the 2019/20 taxbase and resource assumptions.

Council Tax referendum principles

- 3.16 The budget assumes that the City Council will increase the council tax precept by 3.49%, as presented last year; made up of a general precept element of 1.99% and the specific social care precept element of 1.5%. It should be noted that Local Authorities are able to increase the general precept element by a further 1% to 2.99% within the current referendum limits set by Government.
- 3.17 The overall increase to Manchester residents may be higher as the total council tax payable will also include any changes to the Greater Manchester Mayoral precept and the Police precept.

Return of funds from Greater Manchester Combined Authority (GMCA)

- 3.18 In line with the GMCA budget process there is a likelihood of returned funds in 2018/19 relating to a part return of the Combined Authority's share of the benefit of the 100% Business Rates retention pilot and a part return of transport reserves. The amounts are yet to be finalised.

4. Impact of changes on the Budget position 2019/20

- 4.1 The impact of the settlement announcements and other changes outlined above is a net improvement for 2019/20 of £3.4m as set out in the table below. As noted in paragraph 3.11, the funding from the airport dividend will be used, in part, to meet the existing budget gap of £1.215m as reported in December.

Table Four: Impact of recent budget announcements

	2019 / 20 £000
Additional New Homes Bonus Grant	(1,202)
Additional airport dividend	(1,667)
Increased Council Tax Base	(734)
Reduction in Housing Benefits Admin Grant	122
Reduction in Council Tax Administration Grant	63
Reduction in Education Services Grant	62
Total Changes	(3,356)

- 4.2 Additionally, as previously referenced, the Council has recently received notification of further funds to be released in 2018/19 in respect of the GMCA return and the allocation of the business rates levy surplus from Government which will be applied from 2019/20.

5. Children's Services Review

- 5.1 During December there has been a review of the Children's budget position and placement numbers including an independent benchmarking of resources and performance. This work was requested following budget discussions with Executive Members regarding the setting of a realistic and robust budget.
- 5.2 In February 2018 the 2018-20 approved budget for Children's Services estimated the level of need for children and young people required an additional £20m to be invested in 2018-20. Additional recurrent budget of £7m was provided and the Directorate continued to seek to reduce reliance on external residential and foster care provision and set itself a savings target of £13m over the 2018-20 period.
- 5.3 As reported to the Children and Young People Scrutiny Committee in December 2018, the position in 2018/19 was that a robust and regular review of placements has supported the progression of positive outcomes for children to have a stable, safe and secure placement. However, whilst there has been a significant reduction in external residential placements from 108 in 2011/12 to 78 in 2014/15 the number of placements have stabilised over the last few years and are currently 77. It should be noted, that during the same period there has been a significant reduction in the number of internal residential placements from 88 in 2011/12 to 13 in 2018/19.
- 5.4 In respect of external foster care placements there has been a significant reduction from an average of 646 in 2014/15 to 461 in 2018/19 following the investment in internal foster care. The impact of a reformed fostering service has led to increased need which is now largely being met through the internal foster care service as well as the number of Special Guardianship Orders (SGOs) increasing - this is positive as it means that children's needs are being met more effectively and efficiently.
- 5.5 An independent benchmarking of resources and performance for Children's Services took place to assess the current budget strategy. This confirmed that Manchester has a large child and young family population and the socio-economic characteristics are amongst the most challenging in England. Notwithstanding the investment since 2014/15, the targeted level of expenditure on Children's Services is unlikely to be met and the budget overspend is average against the comparative near neighbour group. This still reflects a journey from Manchester being a significant outlier in relation to the large number of Looked After Children, with associated above average spend and demonstrates the success of the strategy.

- 5.6 The analysis concludes that the comparative spend on Children's Services is reflected in the low proportion of children in residential settings and a high proportion in foster and other community settings, although the number of children placed for adoption is below average. The high numbers of foster placements is reflective of the investment and drive to expand this service which has seen an increase of 50% since 2015/16.
- 5.7 The benchmarking evidence suggests Manchester has a very high rate of referrals and assessments compounded by a high rate of re-referrals. Safely reducing unnecessary referrals and assessments will be critical to re-directing scarce staff resources in the future. The challenging nature of Manchester's progression from 'Inadequate' to 'Good' will require a sustained funding commitment. The evidence suggests that following a negative Ofsted inspection, Councils tend to significantly increase spend, with budget stability and a de-escalation of funding commitment only achieved following a sustained, multi-year period that is characterized by the features of a 'good' service.
- 5.8 The majority of the budget strategy for 2019/20 presented in December 2018 focuses on reducing the number of external residential and foster placements primarily through alternatives such as in-house fostering, adoption and special guardianship orders and demand management and practice efficiencies. Given Manchester's current spend on external provision and the gains already made in regards to reducing external fostering and residential spend a strategy based on reduction in placements is high risk. Notwithstanding this it was proposed that more effective market management should be a key priority in managing and reducing spend.
- 5.9 The analysis indicates the budget should not be set based on further reductions in external residential and external foster care placements and suggests that the proposed budget strategy should be re-visited to ensure a sustainable budget is set within the context of value of money and meeting need effectively. Subsequently there is a need to use one-off resource to support the delivery of children's services on a locality footprint and a three year budget strategy as described. The position is currently being finalised and is not yet reflected in the budget proposals within this report. It will be included within the revised set of draft budget proposals to be prepared for Scrutiny and Executive in February, which will include a review of planned savings and risks.

6. Proposed Investment Priorities

- 6.1 The above changes have resulted in additional one-off funding which should be used to further support resident priorities and front line services in a sustainable way over the coming three-year period. Priority areas include:
- Care and support for vulnerable people by ensuring there is a sustainable amount of funding for Adult Social Care that enables the move to a more permanent structure, despite the volume of one-off funding;

- Giving young people the best start in life through investment in Youth Services plus a need to invest greater amounts into Children's services as set out above.
- Taking action on family poverty including enhanced enforcement of the private rented sector and appropriate enforcement action;
- Tackling homelessness;
- Further action to tackle littering, fly tipping and poor business waste management.

6.2 Detailed proposals relating to the above will be reported back to Executive in February.

7. Next Steps

7.1 The Executive will agree its final budget recommendations on 13 February 2019 following the Scrutiny Committee meetings on the 5-7 February which will review the individual Directorate Business Plans.

7.2 These recommendations will be considered by the Resources and Governance Scrutiny Committee at its special budget meeting on Monday 25 February. Chairs of the other five Scrutiny Committees will be invited to attend this meeting to articulate the views of their Committee regarding the proposals. The Council will then make its final decisions and will set the budget on 8 March 2019.

7.3 The timeline is detailed below. It is aligned with MHCC funding announcements and approvals. The pooled budget for Health and Social Care must be formally agreed at MHCC Board as part of finalising the budget.

Table Five: Budget Timeline

Dates	Milestones
16 January 2019	Executive to consider draft budget proposals following December Scrutiny Committee meetings and Finance Settlement.
5-7 February 2019	Scrutiny Committees to consider the updated budget position and make recommendations to February Executive taking into account any consultation feedback
13 February	Executive - Suite of Budget Reports to be presented for approval
25 February	Resources and Governance Scrutiny Committee - Budget Meeting
8 March 2019	Council - Budget Approval and Council Precept Approval 2019/20 MHCC - Approve Final Budgets for the Pool (27 March)

- 7.4 Work will begin shortly on the budget requirements for 2020/21 and beyond. This is in the context of considerable changes to Local Government Funding including the outcome of the Spending Review, a review of local authorities relative needs and resources (also known as the Fair Funding Review) which will consider how local government funding is distributed, reform of the Business Rates Retention scheme, and the Green Paper on the future of Adult Social Care funding and interaction with the NHS 10-year long term plan.
- 7.5 Government have issued separate consultations on the review of local authorities relative needs and resources and business rates retention reform; both of which will come into effect from 2020/21. The City Council will be responding to both consultations for which the deadline is 21 February 2019.

8. Conclusions

- 8.1 The Council remains committed to the priorities within the three-year strategy for 2017-20 and which followed consultation with Manchester people on what services matter most to them. The proposed 2019/20 budget has been adjusted to reflect changes arising following the first two years of the strategy, including increased service need, partly met by financial benefits generated from the City's growth.
- 8.2 The Local Government Provisional Finance Settlement for 2019/20 represented the final year of the four-year settlement from Government. Generally the settlement was in line with expectations and followed the technical consultation in July 2018 and subsequent announcements in the Autumn Budget 2018.
- 8.3 Together with the one-off Social Care grant funding announcements, there has been additional funding for Local Government this financial year following an allocation from the Government's surplus Business Rates Levy and a better than expected allocation of New Homes Bonus Grant next year, following the baseline threshold remaining at 0.4%.
- 8.4 Whilst the additional government funding for 2018/19 and 2019/20 is welcomed there are considerable challenges with forward financial planning given the late, short term announcements. The use of this funding and any rebate from the GMCA will be reported as part of the continuation of the Council's Budget Strategy for 2019/20 and incorporated into the February budget reports.
- 8.5 There are still a number of unknowns which may impact on 2019/20 including the roll out of welfare reforms and the outcome of BREXIT negotiations. As this is the last year of the four year settlement there is no certainty regarding future funding following the next Spending Review period commencing from 2020/21.

9. Recommendations

- 9.1 The recommendations appear at the front of this report.

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Appendix 1- Recovery Plans and Scrutiny Committees Feedback

- 1.1 In addition to the savings already approved for 2019/20 as part of the medium term financial plan for 2017-20 of £9.022m; recovery plans and allocation of other resources totalling £15.508m have also been proposed, including £3m direct funding allocation to support Children's Services, these are summarised below by Directorate.
- 1.2 **Children's Services (£3.776m)** The service have identified the following proposed recovery measures would reduce the Children's Services' pressure:
- The updated Children's Service budget delivery plan now provides for new savings of £0.776m from a reduction in the use of agency staff (£186k), a review of commissioned services (£100k), a review of the discretionary spend in the service (£90k) and Strategic Commissioning (£400k).
 - It is proposed additional funding of £3m is now built into the Looked After Children Investment Fund to further support the position over the next three years.
- 1.3 Children and Young People Scrutiny Committee provided the following feedback:
- Committee members request comments be taken into consideration for final business plans.
 - The Committee discussed Manchester schools which had a significant underspend in their budget.
 - Decision to support the plans set out within the reports and to note that the Committee would receive and comment on the final budget proposals at its meeting on 5 February 2019.
 - No formal reports requested for January 2019 meeting.
- 1.4 **Adults Social Care - (£7.007m)** The following proposed recovery measures would reduce the Adults Social Care pressure by £7.007m.
- A further £0.50m saving has been identified from the new care model investment and contract reviews.
 - Learning Disability have identified £150k from the expansion of the existing in-house Shared Lives programme team. The team will provide a Shared Lives, Supported Lodgings or Befriending Service to the people of Manchester with care and support needs; and as an alternative to other often higher cost placements / providers.
 - Mental Health services, £0.775m through strength based support planning.
 - Additional MHCC pool savings of £200k.
 - Risk share contribution from the pooled budget of £4m which will need to be formally agreed at MHCC Board as part of finalising the budget.
 - £1.382m application of 2019/20 Adult Social Care reform grant.
- 1.5 Health Scrutiny Committee provided the following feedback:
- The Executive Member for Adults, Health and Wellbeing said that despite the continued reduction in funding from central government for Adult Social Care the Council remained committed to improving the health outcomes of all Manchester residents and protect services for vulnerable people.

- 1.6 **Homelessness - (£1.840m)** The following proposed recovery measures would reduce the pressure by £1.840m.
- Proposed savings of **£440k** have been identified relating to additional capacity being funded to reduce the full year effect of the 2018/19 budget pressure linked to unsupported accommodation spend.
 - Resource has been identified totalling £1.4m to support homelessness. £400k remains in the corporate inflation fund which is specifically earmarked for the Homelessness service. There was £1m provided for adult social inflation in 2017/18 that was not allocated and rolled forward to 2018/19. This resource was then included in the 2018-20 budget for the Pooled Budget. This has not been required for the inflationary pressure and is now available to support homelessness.
- 1.7 Health Scrutiny Committee provided the following feedback:
- Members noted the Cold Weather funding from the MHCLG of £35k for cold weather winter provision for people who sleep rough and commented that this was an inadequate amount for the scale of the challenge. Note MHCLG have since increased the allocation to £85k.
- 1.8 **Corporate Core (£1.189m)** As part of the work to review all budgets and identify savings to support the wider council budgets the Core has identified savings of **£1.189m** as follows:
- There has been a review of budgeted expenditure on supplies and services within the Directorate which has identified £194k from across the directorate from City Policy (£100k), Performance Reform and Innovation (£4k), Communications (£25k), Human Resources (£50k) and Commissioning (£15k).
 - Performance Research and Intelligence have identified £60k saving from the reduced cost of the Data Governance improvement programme.
 - ICT have identified £435k from reduced expenditure against resources allocated for ICT investment.
 - There is a savings target of £0.5m to be achieved from the current review of the Core Transformation work.
- 1.9 Resources and Governance Scrutiny Committee provided the following feedback:
- The Deputy Chief Executive acknowledged that reducing demand through reforming services was difficult, but there had been successful examples of this, particularly around health integration and new models of care. Directorates are now working closer than ever before to be more effective with the resources available to the Council to mitigate the challenges.
 - The Executive Member for Finance and Human Resources recognised the challenge that the Council faced in the need to reduce demand through reform and that in some instances, demand for services had risen, adding if the Council did not continue to reform its services, it would not be possible to continue providing certain services.
 - The Committee requests further detail on workforce savings, cross cutting savings and savings of £0.5m to the core to be provided to next Scrutiny meeting.

- The Committee welcomes reports and notes that this is the third year of a three year budget; and notes that the Business Plans will be developed further taking the Committee's comments into account, and revised plans will be submitted to the Committee's meeting in February 2019.

1.10 Neighbourhoods Directorate (£0.676m) Proposed recovery actions totalling **£0.676m** have been identified by the Neighbourhoods Directorate as set out below:

- Within Neighbourhoods Service an increase in the budgeted income from fees and charges is expected to generate an additional £156k.
- The replacement of agency staff with permanent staff to achieve a £40k saving.
- Within Highways a review of plant, equipment and vehicles expenditure at Manchester contracts is expected to achieve a £5k saving.
- Highways are planning to achieve additional fee income of £75k by reviewing the capital fee income rates charged, permits, skips and licenses.
- The directorate is planning to reduce spend on supplies and services across the service which should save £100k.
- Proposed revised utilisation of the bus lane reserve to include and enable £300k of savings to be generated by the service.

1.11 Neighbourhoods and Environment Scrutiny Committee provided the following feedback:

- Members unanimously stated that no consideration should be given to reducing the already stretched neighbourhood services and consideration needs to be given to allocating additional funding to the neighbourhood service.
- The Deputy Chief Executive stated that income generation could be achieved via an increase in the penalty charge for offences such as littering, with the revenue generated then reinvested into services. A commercial strategy is to be developed to explore other opportunities such as sponsorships and a review of contracts to generate income that could then be reinvested to support the service.
- The Executive Member for Neighbourhoods recognised that the significant budget cuts imposed by Central Government had an impact on services delivered in local neighbourhoods, and the savings identified in relation to waste and recycling could be achieved.
- A review of the waste contract was required to ensure that it was still fit for purpose.
- The Executive Member for Neighbourhoods stated that the 'Our Manchester' approach demonstrated a commitment to working with, and supporting residents to achieve positive outcomes and achieve the required savings.
- Members sought clarification on the reported underspend on Highways and queried whether enough was being allocated for the maintenance and repair of footways.
- The Committee requests a further detailed report on the Highways underspend be submitted to the next Scrutiny meeting to include the

underspend figures, including those for 2017/18; an explanation to the reasons for any underspend; the planned programme of works and information on the capacity to deliver the programme of work.

1.12 Communities and Equalities Scrutiny Committee provided the following feedback:

- The Strategic Lead (Libraries, Galleries and Culture) reported there had been a capital investment in self-service technology for routine library transactions which was enabling the service to manage the increased usage of its libraries.

1.13 **Strategic Development - (£1.020m)** Proposed savings totalling **£1.020m** have been identified as follows:

- An increased recharge for Building Control to the Housing Revenue Account, for work on the Council property stock will generate £20k.
- The Investment Estate income budget will be increased by £1m relating to additional lease income from the renegotiation of the Manchester Airport car park leases.

1.14 Neighbourhoods and Environment Scrutiny provided the following feedback:

- The Strategic Director (Development) further commented that the Council was working with private developers within the National Planning Policy Framework to deliver a range of housing products for Manchester residents.

1.15 Economy Scrutiny Committee provided the following feedback:

- The Strategic Director (Development) advised that in relation to the increase in planning fees, it had been agreed with HM Treasury that all income would be ring fenced to the service. The Council has established a level of reserves to provide a short term solution should planning fee income reduce, but a longer term view is required
- The use of agency staff within the directorate is very low, and used to back fill posts particularly in development and surveying. Efforts were being made to fill these posts with permanent staff in order to reduce the use and cost of agency staff.

1.16 Resources and Governance Scrutiny Committee provided the following feedback:

- The Strategic Director (Development) advised that over the last 12 months, the Council had reviewed its Investment Estate to ensure that it had within this portfolio, assets that genuinely generated long term income for the Council. The Council has explored every opportunity to maximise its revenue income, but these opportunities needed to be balanced with other considerations, including the views of Ward Councillors.
- The Committee asked if the challenges associated with the Investment Estate and Operational Estate will have any detrimental impact on the voluntary and third sector organisations that delivered social value by their use of Council owned buildings.
- The Committee requested consideration be given to using vacant council land for car parking whilst the land was waiting to be developed in order to

generate income and if it was possible to use some of the reserve set aside should planning fee income reduce to ensure the Council's planning compliance function is strengthened;

- The Committee asked if it is possible to increase the advertising revenue; and for reassurance that the Council would not support any advertising that celebrated inappropriate conduct.
- The Committee welcomes the reports and notes that this is the third year of a three-year budget; and notes that the Business Plans will be developed further taking the Committee's comments into account, and revised plans will be submitted to the Committee's meeting in February 2019; and requests that a report is submitted to a future meeting on how the Council can influence advertisers, as part of the tender process, on the appropriateness of adverts when advertising on Council owned land.

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Appendix 2 - Savings and Recovery Proposals 2019/20**Children's Services**

Description	2019/20 £,000
Savings already approved in Medium Term Financial plan:	
Reduction of External Residential	230
Reduction of External Foster Care	2,694
Demand Management and Practice Efficiencies	850
Conversion of Fostering to SGO's	43
Recommission MST	100
Reconfiguring the Early Year Delivery Model	180
Investment to be funded from savings:	
Increase in use of Internal Foster Care placements	(1,828)
Total MTFP Savings	2,269
Recovery proposals:	
Reduction in Use of Agency staff	186
Review of the discretionary spend in the service	90
Review of commissioned services	100
Strategic Commissioning	400
Total Recovery Proposals	776
Children's Services - Total Proposed Savings and Recovery Proposals	3,045
Further Support to Children's Services	
Additional funding to be built into the Looked After Children Investment Fund to further support the position over the next three to five years	3,000
Total Savings, Recovery Proposals and Other Resources	6,045

Adult Services

Description	2019/20 £,000
Savings already approved in Medium Term Financial plan:	
Reablement	1,487
Extra Care	731
Assistive Technology	240
High Impact Primary Care	293
Prevention	535
High Cost Placements	500
Homecare: Outcomes based commissioning	750
Re-commissioning of low value packages	250
Prepaid Cards for Cash Individual Budgets	200
Investment to be funded from savings:	
Carers' support	(23)
Reablement	(2,531)
Extra Care	(1,605)
Assistive Technology	(809)
Total MTFP Savings	18
Recovery proposals:	
Strengths Based Support Planning - High Cost Mental Health	775
New care model investment and contract reviews	500
Learning Disabilities - expansion of the existing in-house Shared Lives programme team	150
Application of 2019/20 Adult Social Care Reform Grant	1,382
Risk share contribution from the pooled budget	4,000
Additional MHCC pool savings	200
Total Recovery Proposals	7,007
Total	7,025

Homelessness

Description	2019/20 £,000
Savings relating to additional capacity within unsupported accommodation spend	440
Support from corporate inflationary budgets	1,400
Total	1,840

Corporate Core

Description	2019/20 £,000
Savings already approved in Medium Term Financial plan:	
ICT - Revenue savings through reduced maintenance/ licensing costs following capital investment	170
Legal and Democratic Services - Staffing reduction in legal services following planned reduction in Children's caseload	100
Financial Management - Lean systems	390
Cross cutting HR Policies and Processes - Review existing HR policies and Processes	1,500
Total MTFP Savings	2,160
Recovery proposals:	
Review of budgeted expenditure on supplies and services:	
- City Policy - Special Projects	100
- Performance Reform and Innovation	4
- Central Communications budget	25
- Commissioning	15
- Human Resources	50
Reduced cost of the Data Governance improvement programme	60
Reduced expenditure against resources allocated for ICT investment	435
Review of the Core Transformation work	500
Total Recovery Proposals	1,189
Corporate Core	3,349

Neighbourhoods Directorate

Description	2019/20 £,000
Savings already approved in Medium Term Financial plan:	
Parks, Leisure and Events	
Reduce costs of indoor leisure through recommissioning of contracts	150
Energy improvements on leisure buildings	50
Wythenshawe Forum Trust	50
Co-commissioning leisure services across Greater Manchester	50
Business Units - Increasing bereavement services offer	60
Waste Management	
Planned Service charge	900
Other service changes - apartment blocks	250
Reviewing waste disposal costs	3,000
Highways	
Highways - Manchester Contracts off hire under used vehicles	20
Highways - Design Team	45
Total MTFP Savings	4,575
Recovery proposals:	
Neighbourhoods Service Increase in income from fees and charges	156
The replacement of agency staff with permanent staff	40
Review of plant, equipment and vehicles expenditure at Manchester Contracts	5
Highways additional fee income by reviewing the capital fee income rates charged, permits, skips and licenses.	75
Reduced spend on supplies and services across the directorate	100
Proposed revised utilisation of the bus lane reserve to include to enable of savings to be generated by the service.	300
Total Recovery Proposals	676
Total	5,251

Strategic Development

Description	2019/20 £,000
An increased recharge for Building Control to the Housing Revenue Account, for work on the Council property stock	20
The Investment Estate income budget will be increased by £1m relating to additional lease income from the renegotiation of the Manchester Airport car park leases.	1,000
Total Recovery Proposals	1,020

Total MCC

Description	2019/20 £,000
MTFP Savings already approved in 2017-20 plan	9,022
Recovery Proposals and Other Resources	15,508
Total	24,530

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Manchester City Council Report for Resolution

Report to: Executive – 16 January 2019

Subject: Capital Programme Update

Report of: Chief Executive and City Treasurer

Summary

This report informs members of requests to increase the capital programme, seeks approval for those schemes that can be approved under authority delegated to the Executive and asks Executive to recommend to the City Council proposals that require specific Council approval.

Recommendations

To recommend that the Council approve the following changes to Manchester City Council's capital programme:

1. Highways – Exchange Square water feature refurbishment. A capital budget increase of £0.440m is requested, funded by borrowing.
2. Neighbourhoods – relocation of Manchester Visitor Information Centre. A capital budget increase of £0.059m is requested, funded by borrowing.
3. Private Sector Housing – transfer of projects from Strategic Acquisitions. A capital budget virement of £1.592m is requested.
4. Children's & Families / ICT – Liquid Logic/ContrOCC. A virement of £0.139m from the Early Help project, which this project supersedes, and £0.370m from the ICT Investment Plan is requested.

Under powers delegated to the Executive, to approve the following changes to the City Council's capital programme:

1. Neighbourhoods – Wythenshawe Hall insurance works. A capital budget increase of £0.759m is requested, funded from external contributions.
2. Highways – Pothole funding. A capital budget increase of £1.902m is requested, funded from £1.686m grant from the Department of Transport and £0.216m external contribution from the Greater Manchester Combined Authority.
3. Children's Services – additional funding for provision or improvement of places for pupils with special educational needs. A capital budget increase of £0.580m is requested, funded from grant.
4. ICT – Microsoft Enterprise Agreement Licensing renewal. A virement of £0.227m from the ICT Investment Plan is requested, funded by borrowing.

5. ICT – virement from Data Centre Facility revenue project to Data Centre Network Design. A capital budget increase of £0.130m is requested, funded by borrowing, with a corresponding reduction to the revenue budget.

Wards Affected: Various

Manchester Strategy outcomes	Summary of the contribution to the strategy
A thriving and sustainable city: supporting a diverse and distinctive economy that creates jobs and opportunities	Contributions to various areas of the economy including investment in ICT services, Housing, and leisure facilities.
A highly skilled city: world class and home grown talent sustaining the city's economic success	Investment in ICT services.
A progressive and equitable city: making a positive contribution by unlocking the potential of our communities	Improvements to services delivered to communities and enhanced ICT services.
A liveable and low carbon city: a destination of choice to live, visit, work	Investment in public buildings
A connected city: world class infrastructure and connectivity to drive growth	Investment in the enhanced provision of ICT services.

Full details are in the body of the report, along with any implications for:

- Equal Opportunities Policy
- Risk Management
- Legal Considerations

Financial Consequences – Revenue

The recommendations in this report, if approved, will decrease the revenue budget by £0.130m.

Financial Consequences – Capital

The recommendations in this report, if approved, will increase Manchester City Council's capital budget by £3.870m, across the financial years as detailed in Appendix 1.

Contact Officers:

Name: Carol Culley
 Position: City Treasurer
 Telephone: 234 1647
 E-mail: c.culley@manchester.gov.uk

Name: Tim Seagrave
 Position: Group Finance Lead – Capital and Treasury Management
 Telephone: 234 3459
 E-mail: t.seagrave@manchester.gov.uk

Background documents (available for public inspection):

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to 4 years after the date of the meeting. If you would like a copy please contact one of the contact officers above.

Report to the Executive 7th February 2018 – Capital Strategy and Budget 2018/19 - 2022/23)

Report to the Executive 7th March 2018 – Capital Programme – Proposed Increases

Report to the Executive 21st March 2018 – Capital Programme – Proposed Increases

Report to the Executive 30th May 2018 – Capital Programme Monitoring 2017/18 Outturn

Report to the Executive 30th May 2018 – Capital Programme – Proposed Increases

Report to the Executive 27th June 2018 – Capital Programme Update

Report to the Executive 11th July 2018 – Capital Programme Update

Report to the Executive 25th July 2018 – Capital Programme Monitoring

Report to the Executive 25th July 2018 – Capital Programme Update

Report to the Executive 12th September 2018 – Capital Programme Update

Report to the Executive 17th October 2018 – Capital Programme Monitoring

Report to the Executive 17th October 2018 – Capital Programme Update

Report to the Executive 14th November 2018 – Capital Programme Update

Report to the Executive 12th December 2018 – Capital Programme Update

1 Introduction

- 1.1 This report outlines the requests for increases and decreases to the five-year capital budget 2018/19 to 2022/23.

2 Background

- 2.1 In February each year, the Executive receives a report on the capital budget for the forthcoming five financial years and approves a series of recommendations to make to the City Council. The City Council's resolutions on these recommendations constitute the approval of the five year capital programme for the City Council. Proposals for the 2018/19 to 2022/23 capital budget were presented to the Executive on 7th February 2018, including a revised 2017/18 budget.
- 2.2 The following requests for a change to the programme has been received since the previous report to the Executive on 14 November 2018.
- 2.3 Please note that where requests are made in the report to switch funding from capital to revenue and to fund the revenue spend from the Capital Fund, this is a funding switch from within the capital programme and will not have a negative impact on the Fund itself.
- 2.4 For the changes requested below, the profile of the increase, decrease or virement is shown in appendix 1 for each of the projects.

3 City Council's Proposals Requiring Specific Council Approval

- 3.1 The proposals which require Council approval are those which are funded by the use of reserves above a cumulative total of £2.0m or where the use of borrowing is required. The following proposals require Council approval for changes to the capital programme.
- 3.2 Highways – Exchange Square water feature refurbishment. The water feature within the Square requires refurbishment, and it is proposed to redesign the feature to bring it back into use. It is proposed that this will be funded from the existing public realm budget, and £0.440m borrowing. A capital budget increase of £0.440m is requested, funded by borrowing.
- 3.3 Neighbourhoods – relocation of Manchester Visitor Information Centre. It is proposed to move the Visitor Information Centre to Central Library, and to facilitate this capital works of £0.059m are required. A capital budget increase of £0.059m is requested, funded by borrowing.
- 3.4 Private Sector Housing – transfer of projects from Strategic Acquisitions. Following a review of the Strategic Acquisitions programme it has been identified that a number of acquisitions, totalling £6.592m, directly relate to housing regeneration and development strategies and therefore should be classed as Housing capital spend. The identified projects are Homelessness Property Acquisitions, for which budget provision already exists within the

Housing budget, and land acquisitions in Collyhurst and at Eccleshall Street which will form housing regeneration projects. It is therefore proposed to transfer the budgets to Private Sector Housing.

- 3.5 Children's & Families / ICT – Liquid Logic/ContrOCC. Additional funding is required to support the implementation of the social care and social care payments system. This is due the introduction of an additional software module which was not available when the project commenced, the need for additional specialist third party resource to support the implementation of the project, and internal resource costs as the testing period for the system has taken longer than originally anticipated due to the need to implement changes to some of the standard elements of the programme to reflect safeguarding requirements. A virement of £0.139m from the Early Help project, which this project supersedes, and £0.370m from the ICT Investment Plan is requested.

4 Proposals Not Requiring Specific Council Approval

- 4.1 The proposals which do not require Council approval and only require Executive approval are those which are funded by the use of external resources, the use of capital receipts, the use of reserves below £2.0m or where the proposal can be funded from existing revenue budgets and where the use of borrowing on a spend to save basis is required. The following proposals require Executive approval for changes to the City Council's capital programme:
- 4.2 Neighbourhoods – Wythenshawe Hall insurance works. Funding is required for the insurance works being undertaken at Wythenshawe Hall, due to additional works being required. Specifically, costs have increased due to the need to rebuild chimneys, replace rotten roof timbers, extra plaster repairs, and the need for extra mechanical and electrical works. In total, the increase in costs is £1.000m, of which £0.241m will be met from the existing Asset Management Programme budget. The remainder will be funded by an external contribution under the insurance policy. A capital budget increase of £0.759m is requested, funded from external contributions.
- 4.3 Highways – Pothole/Patching funding. A budget increase of £1.902m is requested. This relates to two funding allocations recently received by the Council; the first from the Department of Transport (£1.686m) following announcements in the Autumn Budget and the second from Greater Manchester Combined Authority (£0.216m) to be spent by 31 March 2019. The allocations are to support essential highways works on potholes and road patching and will bring additional funding to the overall Highways Investment Programme. The additional funding will therefore be added to the Programme. The profile of spend for the total investment programme is currently being reviewed and will be reported to Executive in February as part of the updated Capital Strategy.
- 4.4 Children's Services – additional funding for provision or improvement of places for pupils with special educational needs. The Council had previously been awarded nearly £2.5m from Government with regard to either creating new

places for pupils with special educational needs, or improving existing facilities. The Government has subsequently announced further funding, and the Council has been awarded an additional £0.580m in 2020/21. Any proposals for how this funding will be spent will be progressed through the Council's Capital Approval Process, and it is expected to be spent across the current and subsequent two years. A capital budget increase of £0.580m is requested, funded from grant.

- 4.5 ICT – Microsoft Enterprise Agreement Licensing renewal. To avoid ongoing annual revenue costs and to reduce the risk of future cost increases, it is proposed to purchase existing Microsoft Visio and Project licenses in perpetuity. A virement of £0.227m from the ICT Investment Plan is requested, funded by borrowing.
- 4.6 ICT – virement from Data Centre Facility revenue project to Data Centre Network Design. An underspend in the revenue-funded Data Centre Facility project has been identified due to external resource not being required to deliver it. It is proposed that the underspend is returned to Capital Fund, and is used to support the physical relocation of telephony and network relating to the Data Centre. A capital budget increase of £0.130m is requested, funded by borrowing, with a corresponding reduction to the revenue budget.

5 Prudential Performance Indicators

- 5.1 If the recommendations in this report are approved the General Fund capital budget will increase by £3.870m, across financial years as detailed in Appendix 1.
- 5.2 This will also result in an increase in the prudential indicator for Capital Expenditure in corresponding years. Monitoring of all prudential indicators is included within the Global Revenue Monitoring report.
- 5.3 There is an increase in the requirement for prudential borrowing, however, this has already been assumed within the City Council's revenue budget and therefore there is no impact on the City's Council Tax.

6 Conclusions

- 6.1 The capital budget of the City Council will increase by £3.870m, if the recommendations in this report are approved.
- 6.2 The revenue budget of the City Council will decrease by £0.130m if the recommendations in this report are approved.

7 Recommendations

- 7.1 The recommendations appear at the front of this report.

Appendix 1 - Requests for Adjustments to the Capital Budget Provision

Department	Scheme	Funding	2018/19 £'000	2019/20 £'000	2020/21 £'000	Future £'000	Total £'000
Council Approval Requests							
Highways	Exchange Square water feature refurbishment	Borrowing	113	327			440
Neighbourhoods	Relocation of Manchester Visitor Information Centre	Borrowing	5	54			59
Private Sector Housing	Transfer of projects	Capital Fund	1,592				1,592
Strategic Acquisitions	Transfer of projects	Capital Fund	(1,592)				1,592
ICT	Liquid Logic / ContrOCC implementation	Borrowing		509			509
ICT	Early Help	Borrowing		(139)			(139)
ICT	ICT Investment Plan	Borrowing		(370)			(370)
Total Council Approval Requests			118	381	0	0	499
Executive Approval Requests							
Neighbourhoods	Wythenshawe Hall insurance works	External Contribution			751	8	759
Highways	Pothole funding	Grant	1,686				1,686
Highways	Pothole funding	External Contribution	216				216
Children's Services	Special Capital Fund	Grant			580		580
ICT	Microsoft Enterprise Agreement Licensing renewal	Borrowing	227				227
ICT	ICT Investment Plan	Borrowing	(227)				(227)

Department	Scheme	Funding	2018/19 £'000	2019/20 £'000	2020/21 £'000	Future £'000	Total £'000
ICT	Data Centre Network Design	Capital Fund	130				130
Total Executive Approval Requests			2,032	0	1,331	8	3,371
Total Budget Adjustment Approvals			2,150	381	1,331	8	3,870

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A
of the Local Government Act 1972.

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